

**CITATION TO ACCOMPANY THE AWARD OF  
THE AUXILIARY ACHIEVEMENT MEDAL  
TO  
MR. GERSON NORDLINGER III  
UNITED STATES COAST GUARD AUXILIARY**

**Mr. NORDLINGER is cited for superior performance of duty while serving as Director, Policy and Resource Management from November 2008 to August 2011. Mr. NORDLINGER demonstrated excellent administrative skill and program knowledge in upgrading the quality and relevance of the Coast Guard Auxiliary Division Procedures Guide. Exercising a penchant for creativity and teamwork, he worked closely with the Coast Guard Office of Auxiliary and Boating Safety and the Association of Past Commodores to ensure accurate and relevant updates were incorporated to this revision. Mr. NORDLINGER's familiarity with field operations and national staff capabilities and functions were instrumental to these updates as well as revision of the Coast Guard Auxiliary Flotilla Procedures Guide. Mr. NORDLINGER also assisted the Coast Guard office of Auxiliary and Boating Safety with administrative and research needs, and he logged 1,850 hours of administrative support to national and regional efforts. He concurrently served as Auxiliary Liaison to the Commandant's Innovation Council. Mr. NORDLINGER's diligence, perseverance, and devotion to duty are most heartily commended and are in keeping with the highest traditions of the United States Coast Guard and the United States Coast Guard Auxiliary.**